



## HARROW PARTNERSHIP BOARD

### Minutes of the meeting held on Thursday 11 March 2010

**(1) Present:**

**Harrow Strategic Partnership Board Members:**

Councillor David Ashton (Chairman)	Leader; Strategy, Partnership and Finance Portfolio Holder	Harrow Council
Councillor Susan Hall	Deputy Leader, Environment and Community Safety Portfolio Holder	Harrow Council
Councillor Paul Osborn	Performance, Communication and Corporate Services Portfolio Holder	Harrow Council
Councillor Bill Stephenson	Leader of the Labour Group	Harrow Council
Councillor Phillip O'Dell	Deputy Leader of the Labour Group	Harrow Council
Howard Bluston	Representative	North West London Chamber of Commerce
Malcolm Parr	Representative	Harrow in Business
Brian McGowan	Representative	Large Employers' Network
Julie Browne	Representative	Voluntary and Community Sector
Jacqui Mace	Representative	Further Education Sector
Ann Groves	Chairman	Older People's Reference Group
John Edwards	Divisional Director, Environmental Services	Sustainable Development and Enterprise Management Group
Andrew Howe	Director of Public Health	Adult Health and Well Being Management Group
Anne Whitehead	Co-chair, Community Cohesion Management Group	Community Cohesion Management Group
Chief Superintendent Dal Babu	Borough Commander, Harrow Police	Safer Harrow Management Group
Nick O'Reilly	Harrow Borough Commander	London Fire Brigade

**(2) Also Present:**

Michael Lockwood	Chief Executive	Harrow Council
Allen Pluck	Chief Executive	Harrow in Business

**(3) The following Harrow Council Officers attended:**

Alex Dewsnap	Divisional Director, Partnership, Development and Performance	Harrow Council
Mike Howes	Service Manager, Policy and Partnership Service	Harrow Council
Trina Thompson	Senior Policy Officer, Policy and Partnership Service	Harrow Council

**Apologies were received from:**

Paul Clark (Corporate Director, Children's Services) (Children and Young People Partnership),  
Brendon Hills (Corporate Director, Community and Environment Services) (Co-Chair, Community  
Cohesion Management Group) and Susan Phillips (Locality Manager (West London)) (Government  
Office for London)

**ACTION**

**44. Attendance by Substitute Members:**

**AGREED:** To (1) note the attendance of Sarah Kersey of Harrow  
Association of Voluntary Service as substitute member for Julia Smith;

(2) note the apologies received.

All to note

**45. Declarations of Interest:**

**AGREED:** To note that no declarations of interest were made.

All to note

**46. Minutes:**

**AGREED:** That the minutes of the meeting held on 16 February 2010 be  
taken as read and signed as a correct record.

All to note

**47. Local Area Agreement Reward Grant:**

The Board received a report which detailed the Local Area Agreement  
(LAA) Reward Grant claim that had been submitted to Government Office  
for London, proposals for allocating the money and the governance  
arrangements for its use. The Chairman stated that the Council expected  
to receive almost £4.7 million over the next 2 years and it was important  
that the money was allocated carefully.

The Chairman explained that it had previously been agreed that any  
Reward Grant paid by Central Government would be split, with 50% given  
to the partners involved in the achievement of each stretched target and  
50% pooled back into the Harrow Strategic Partnership for further  
partnership working. However, he stated that the business cases put  
forward by the Management Groups in the report lacked detail and more  
information should be provided before any money was allocated. He  
proposed a special meeting of the Harrow Partnership Board be arranged  
in April 2010 and the Management Groups be asked to submit full  
business cases for consideration. In addition, he proposed that the Harrow  
Chief Executive Group report back to the Harrow Partnership Board at the

same meeting. The Chairman stated that once this information had been received at the special meeting, the Reward Grant funding could be allocated.

Some members of the Board raised concern at the delay that convening a special meeting would cause. The Chairman stated that it was important that due process was followed and, in cases where funding was required urgently, he would authorise the release of money provided there were grounds to do so.

**AGREED: That**

(1) a special meeting of the Harrow Partnership Board be arranged to take place in April 2010 to consider the allocation of grant funding;

Mike Howes  
to note

(2) the Management Groups provide the Harrow Partnership Board with complete business cases for consideration at the special meeting;

(3) the Harrow Chief Executive Group report back to the Harrow Partnership Board with its proposals at the special meeting;

(4) the option to use a proportion of the Partnership element of the Reward Grant to meet costs of issues arising from the new LAA and the Sustainable Community Strategy that could not be supported from elsewhere, and for improved support to the Partnership itself, be approved;

(5) delegation to Harrow Chief Executives to determine, on the basis of the criteria set out in the report, the projects to be funded from the Partnership element of the Reward Grant supporting their 5 priorities, issues arising from the LAA and Sustainable Community Strategy and support for the Partnership itself, be approved;

(6) the reporting processes described in the report including the inclusion of Better Deal for Residents Programme information within Performance Reports to the Partnership Board, be approved.

All to note

**48. Health and Well Being Strategy:**

The Board received a report which outlined the rationale for the proposed Health and Wellbeing Strategy. Carole Furlong, Consultant in Public Health at NHS Harrow, gave a presentation, during which she stated:

- The Health and Wellbeing Strategy had been developed to combat inequalities in health in Harrow and to generally improve the health of residents;
- The strategy acknowledged that the biggest threats to health, including heart disease, stroke and cancer, were projected to increase over the next 10 years due, in part, to underlying lifestyle issues. The purpose of the strategy was to take preventative action;
- Harrow already had a Sustainable Community Strategy in addition to Local Area Agreement and Comprehensive Area Assessment targets. These covered a wide spectrum of public health issues,

including the need to reduce inequalities;

- Partners, including the voluntary sector, had been given the opportunity to have input into the themes for the strategy. The consultation process utilised interviews, questionnaires and workshops in order to identify priority topics;
- Following the consultation period, recommendations would be made to existing work streams and delivery groups. Topics not already being covered elsewhere would be picked up through the Harrow and Wellbeing Partnership Board;
- Life expectancy and differences in life expectancy would continue to be the main measures of success for the strategy. The target was to decrease the inequality gap in Harrow by 10%;
- A measure of community wellbeing or happiness would be useful, although baseline data was still required and targets were yet to be confirmed.

In response to questions raised by the Board, Carole Furlong and Andrew Howe, Director of Public Health, NHS Harrow, explained that:

- The life expectancy data contained in the report was based on the expected life expectancy of a child born today;
- The health of those living in deprived areas was improving, although the health of individuals living in affluent areas was improving faster. As a result, the health inequality gap continued to grow;
- It was felt that the target to decrease the inequality gap in Harrow by 10% was ambitious;
- The final strategy would be brought back to the Board for approval in approximately 2 or 3 meetings time.

Mike Howes  
/ all to note

**AGREED:** That the report be noted.

**49. Credit Union Presentation:**

The Chairman outlined the concept of the Credit Union, a cooperative financial institution owned and controlled by its members that provided banking facilities. Hillingdon currently operated a Credit Union supported by “M for Money” and, following authorisation from the Financial Services Authority (FSA), M for Money had been given permission to include Harrow in its common bond.

Initially the scheme would be supported by the Council and open to staff, although it was expected that the scheme would be expanded to include employees of the Primary Care Trust and other local public bodies. The scheme was due to be formally launched shortly and invitations had been sent to partner organisations.

A representative from Harrow in Business stated that his organisation would like to be involved in the development of the scheme and sent regular updates.

Mike Howes  
to note

**AGREED:** That the presentation be noted.

All to note

**50. Joint Strategic Needs Assessment:**

The Policy and Partnership Service Manager, Harrow Council, introduced the report and explained that the requirement to produce a Joint Strategic Needs Assessment (JSNA) was outlined in the Local Government and Public Involvement in Health Act 2007. The first JSNA had been produced in November 2008 in conjunction with third sector partners and the Department of Health had since recommended that the JSNA be refreshed. The report detailed the work that had been undertaken to refresh the JSNA and more detailed information was available on request.

**AGREED:** That the Harrow Partnership Board note the achievement of outcomes identified in the refreshed summary action plan.

All to note

**51. Rayners Lane Presentation:**

Jim Shutt, Regeneration Manager for Home Group, gave a presentation on the review of Rayners Lane Neighbourhood Plan. During the presentation he stated that:

- The plan had been developed in partnership with the community and stakeholders and a number of priority themes had been identified;
- Rayners Lane was the most deprived neighbourhood in Harrow. The population was relatively young and ethnically diverse, with 60% of residents from Black and Minority Ethnic communities. Unemployment levels were higher than elsewhere in the borough, with 30% of residents holding no qualifications, 20% dependent on income support and 50% of households with children eligible for free school meals;
- The review had considered progress that had been made against the plan to ensure that it remained fit for purpose and was shaped by a diverse range of residents;
- The review had concluded that the basic principles and priorities of the plan were still valid. However, the plan was not adequately linked into the strategic plans of key agencies;
- It was proposed that the Harrow Partnership Board take ownership of the plan and that the development and the delivery of the plan be linked into the strategic plans of key agencies in Harrow. In addition, it was proposed that projects be developed to address priority needs in the neighborhood, with the aim of promoting long-term changes to mainstream services.

The Chairman stated that the Harrow Partnership Board would monitor the implementation of the Plan and, wherever possible, facilitate progress.

Mike Howes  
to note

**AGREED:** That the presentation be noted.

All to note

**52. Place Shaping Presentation:**

The Corporate Director for Place Shaping, Harrow Council, gave a presentation on the Place Shaping and Property Work Stream of the Transformation Programme. During the presentation he stated that:

- A key concern of Place Shaping was regeneration, a set of activities that reversed economic, social and physical decline. The purpose of Place Shaping was to create attractive, prosperous, vibrant, safe and strong communities and this sentiment was reflected in the Local Development Framework (LDF) Core Strategy. It was important that Harrow's heritage was protected and enhanced whilst also allowing for appropriate development;
- The Council's Property Strategy would determine Harrow's Strategic Partnership's property requirements and identify and implement a number of actions to contribute positively to the revenue budget review in 2010/11. Both Place Shaping and the Property Strategy were concerned with long-term development projects;
- The LDF was a suite of documents with the Core Strategy at its centre which provided civic leadership through long-term spatial vision. The Growth Strategy element of the LDF identified Central Harrow as an intensification area where coordinated development would be encouraged. Using new technology, 3D models could be used to determine the visual impact of new buildings and better inform public consultation on development plans;
- It was intended that the Harrow Strategic Partnership would move towards co-locating services in order to reduce the need for multiple sites. Doing so would ensure that public services in Harrow were seamless, provided good value for money and were shaped by the community's views and needs. Co-location would also prevent the unnecessary duplication of services at multiple sites. Unused property could be sold or leased.

Following questions from members of the Board, the Corporate Director of Place Shaping stated that:

- Some developments in Harrow had been put on hold due to the recession and the resulting decline in demand for newly built properties. In addition, developers had also been unable to borrow the money required to fund construction. It was expected that some developers would request to vary planning permission in order to allow sites to be used for a different purpose than that originally intended;
- The Council would work with developers as the economy returned to normal in order to encourage the completion of partially finished developments.

Howard Bluston of the North West London Chamber of Commerce stated that he would like to see a future report on the progress of Place Shaping in Harrow and requested that this be provided to the Harrow Partnership Board. The Chairman agreed.

**AGREED:** That

(1) the report be noted;

(2) a progress report be provided to the Harrow Partnership Board in the future.

Mike Howes  
/ all to note

**53. Report of the Harrow Chief Executives:**

The Service Manager for Policy and Partnership, Harrow Council, introduced the report which outlined the work undertaken by Harrow Chief Executives at their meetings on 25 January and 22 February 2010. He stated that progress was being made and that work was moving in the right direction.

**AGREED:** That the report be noted.

All to note

[Note: The Meeting, having commenced at 6.01 pm, closed at 7.34 pm]